
Financial Highlights

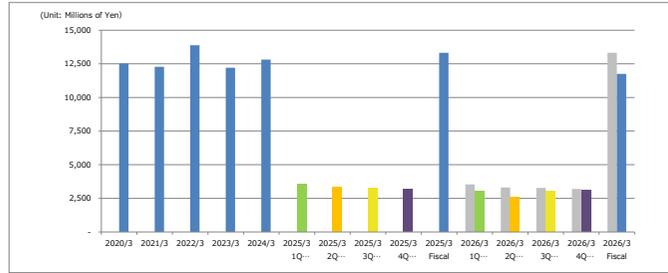
Fiscal Year Ending March
2026 - 3Q

SHOWA KAKO CORPORATION

Financial Highlights (Consolidated)

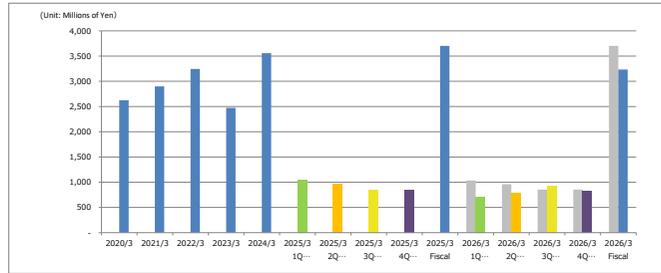
[Current year record plan] 1Q 2Q 3Q 4Q Full year
 [Previous fiscal year] Quarterly and full-year

Sales



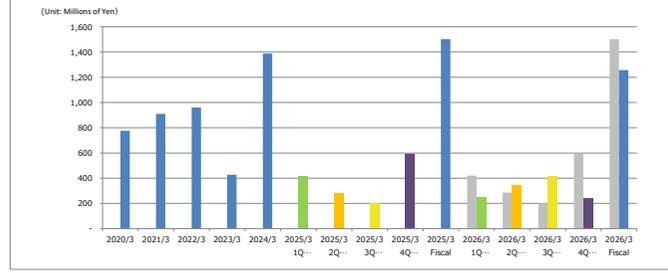
	2020/3	2021/3	2022/3	2023/3	2024/3	2025/3 1Q Actual	2025/3 2Q Actual	2025/3 3Q Actual	2025/3 4Q Actual	2025/3 Fiscal	2026/3 1Q Actual	2026/3 2Q Actual	2026/3 3Q Actual	2026/3 4Q Actual	2026/3 Fiscal
Sales	12,524	12,280	13,882	12,209	12,810	3,538	3,308	3,276	3,199	13,321	3,049	2,583	3,007	3,116	11,756
						Planned figures					3,282	3,000	3,146	3,116	12,645
						Actual progress rate against the fiscal plan					24.1%	44.5%	68.3%	93.0%	-
						Previous term actual figures					3,538	3,308	3,276	3,199	13,321
						Percentage change from the previous fiscal year					86.2%	78.1%	91.8%	97.4%	88.2%

Gross Profit



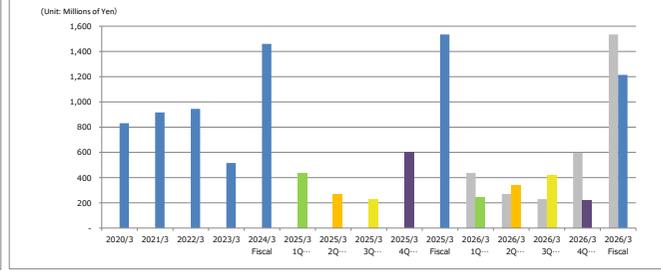
	2020/3	2021/3	2022/3	2023/3	2024/3	2025/3 1Q Actual	2025/3 2Q Actual	2025/3 3Q Actual	2025/3 4Q Actual	2025/3 Fiscal	2026/3 1Q Actual	2026/3 2Q Actual	2026/3 3Q Actual	2026/3 4Q Actual	2026/3 Fiscal
Gross profit	2,623	2,898	3,245	2,474	3,558	1,036	960	853	853	3,702	706	790	918	820	3,235
						Planned figures					964	660	932	820	3,377
						Actual progress rate against the fiscal plan					20.9%	44.3%	71.5%	95.8%	-
						Previous term actual figures					1,036	960	853	853	3,702
						Percentage change from the previous fiscal year					68.2%	82.3%	107.6%	96.2%	87.4%

Operating profit



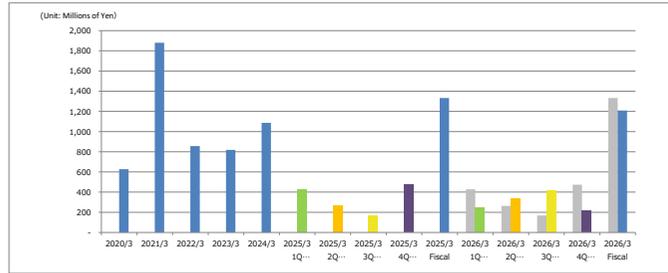
	2020/3	2021/3	2022/3	2023/3	2024/3	2025/3 1Q Actual	2025/3 2Q Actual	2025/3 3Q Actual	2025/3 4Q Actual	2025/3 Fiscal	2026/3 1Q Actual	2026/3 2Q Actual	2026/3 3Q Actual	2026/3 4Q Actual	2026/3 Fiscal
Operating profit	776	910	961	427	1,389	420	286	200	595	1,502	252	345	415	246	1,257
						Planned figures					358	94	342	246	1,040
						Actual progress rate against the fiscal plan					24.2%	57.4%	97.3%	121.0%	-
						Previous term actual figures					420	286	200	595	1,502
						Percentage change from the previous fiscal year					59.9%	120.6%	207.4%	41.3%	83.7%

Ordinary Income



	2020/3	2021/3	2022/3	2023/3	2024/3	2025/3 1Q Actual	2025/3 2Q Actual	2025/3 3Q Actual	2025/3 4Q Actual	2025/3 Fiscal	2026/3 1Q Actual	2026/3 2Q Actual	2026/3 3Q Actual	2026/3 4Q Actual	2026/3 Fiscal
Ordinary Income	831	916	945	516	1,460	437	269	230	598	1,534	243	337	416	219	1,214
						Planned figures					339	73	317	219	948
						Actual progress rate against the fiscal plan					25.6%	61.1%	105.0%	128.1%	-
						Previous term actual figures					437	269	230	598	1,534
						Percentage change from the previous fiscal year					55.6%	125.0%	181.0%	36.6%	79.1%

Net income before income taxes



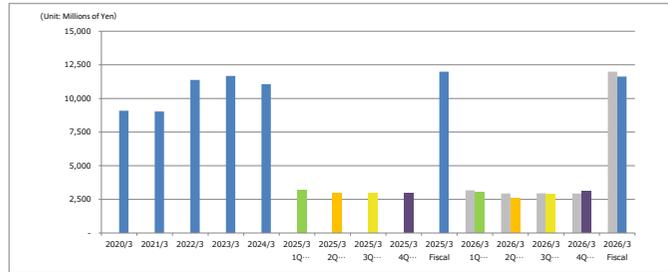
	2020/3	2021/3	2022/3	2023/3	2024/3	2025/3 1Q Actual	2025/3 2Q Actual	2025/3 3Q Actual	2025/3 4Q Actual	2025/3 Fiscal	2026/3 1Q Actual	2026/3 2Q Actual	2026/3 3Q Actual	2026/3 4Q Actual	2026/3 Fiscal
Net income before income taxes	627	1,880	857	819	1,087	427	263	169	474	1,333	241	336	413	218	1,208
						Planned figures					338	72	316	218	944
						Actual progress rate against the fiscal plan					25.6%	61.2%	105.0%	128.0%	-
						Previous term actual figures					427	263	169	474	1,333
						Percentage change from the previous fiscal year					56.5%	127.8%	244.7%	46.0%	90.7%

* The four companies are consolidated: Showa Enterprise Co., Ltd., Showa Chemical Co., Ltd., SHOWA KAKO INDIA Pvt.Ltd., and SHOWA KAKO BRASIL Ltda.

Financial Highlights (Non-consolidated)

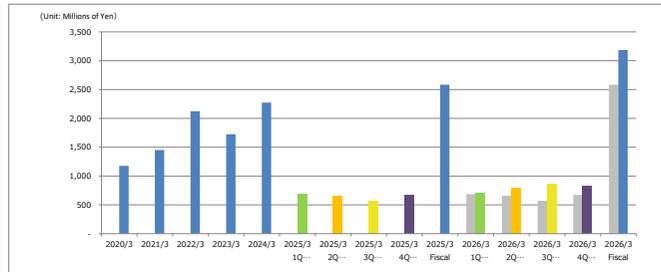


Sales



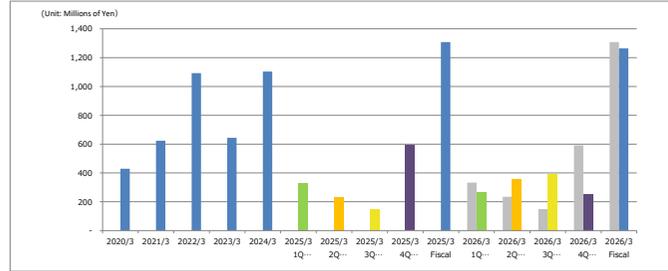
	2020/3	2021/3	2022/3	2023/3	2024/3	2025/3 1Q Actual	2025/3 2Q Actual	2025/3 3Q Actual	2025/3 4Q Actual	2025/3 Fiscal Actual	2026/3 1Q Actual	2026/3 2Q Actual	2026/3 3Q Actual	2026/3 4Q Actual	2026/3 Fiscal Plan
Sales	9,086	9,030	11,380	11,677	11,060	3,170	2,936	2,946	2,935	11,986	3,049	2,582	2,883	3,115	11,629
						Planned figures					3,381	2,999	3,145	3,115	12,641
						Actual progress rate against the fiscal plan					24.1%	44.5%	67.4%	92.0%	-
						Previous term actual figures					3,170	2,936	2,946	2,935	11,986
						Percentage change from the previous fiscal year					96.2%	87.9%	97.9%	106.1%	97.0%

Gross profit



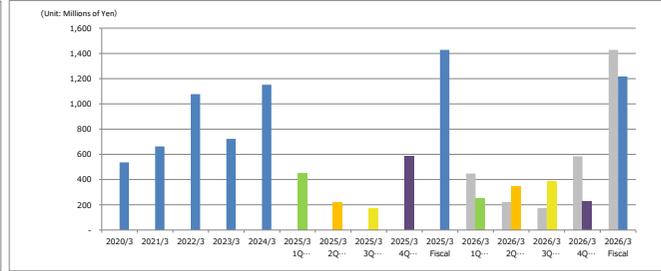
	2020/3	2021/3	2022/3	2023/3	2024/3	2025/3 1Q Actual	2025/3 2Q Actual	2025/3 3Q Actual	2025/3 4Q Actual	2025/3 Fiscal Actual	2026/3 1Q Actual	2026/3 2Q Actual	2026/3 3Q Actual	2026/3 4Q Actual	2026/3 Fiscal Plan
Gross profit	1,175	1,451	2,123	1,724	2,273	685	657	569	673	2,584	708	792	865	822	3,186
						Planned figures					966	661	934	822	3,382
						Actual progress rate against the fiscal plan					20.9%	44.4%	69.9%	94.2%	-
						Previous term actual figures					685	657	569	673	2,584
						Percentage change from the previous fiscal year					103.4%	120.4%	152.1%	122.1%	123.3%

Operating profit



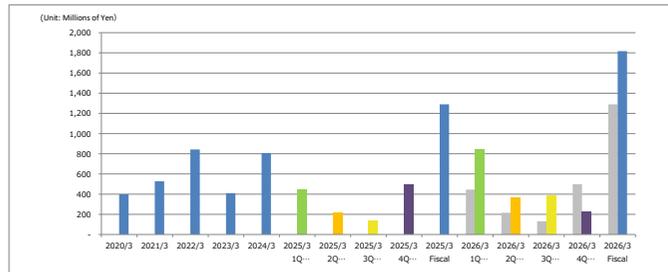
	2020/3	2021/3	2022/3	2023/3	2024/3	2025/3 1Q Actual	2025/3 2Q Actual	2025/3 3Q Actual	2025/3 4Q Actual	2025/3 Fiscal Actual	2026/3 1Q Actual	2026/3 2Q Actual	2026/3 3Q Actual	2026/3 4Q Actual	2026/3 Fiscal Plan
Operating profit	430	624	1,092	643	1,103	333	235	149	592	1,308	364	100	348	252	1,064
						Planned figures					364	100	348	252	1,064
						Actual progress rate against the fiscal plan					24.8%	58.3%	95.2%	118.8%	-
						Previous term actual figures					333	235	149	592	1,308
						Percentage change from the previous fiscal year					79.2%	151.9%	264%	42.5%	96.6%

Ordinary Income



	2020/3	2021/3	2022/3	2023/3	2024/3	2025/3 1Q Actual	2025/3 2Q Actual	2025/3 3Q Actual	2025/3 4Q Actual	2025/3 Fiscal Actual	2026/3 1Q Actual	2026/3 2Q Actual	2026/3 3Q Actual	2026/3 4Q Actual	2026/3 Fiscal Plan
Ordinary Income	537	663	1,077	723	1,152	447	221	174	585	1,428	254	349	389	225	1,217
						Planned figures					345	79	324	225	973
						Actual progress rate against the fiscal plan					26.2%	62.0%	101.9%	125.1%	-
						Previous term actual figures					447	221	174	585	1,428
						Percentage change from the previous fiscal year					56.9%	157.6%	223%	38.5%	85.2%

Net income before income taxes

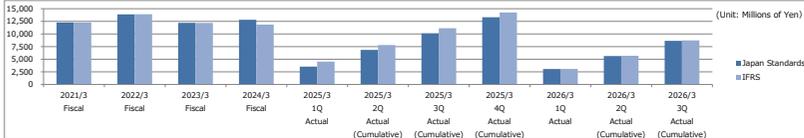


	2020/3	2021/3	2022/3	2023/3	2024/3	2025/3 1Q Actual	2025/3 2Q Actual	2025/3 3Q Actual	2025/3 4Q Actual	2025/3 Fiscal Actual	2026/3 1Q Actual	2026/3 2Q Actual	2026/3 3Q Actual	2026/3 4Q Actual	2026/3 Fiscal Plan
Net income before income taxes	399	528	842	410	807	445	216	131	498	1,290	344	78	322	224	968
						Planned figures					344	78	322	224	968
						Actual progress rate against the fiscal plan					87.1%	124.7%	164.5%	187.7%	-
						Previous term actual figures					445	216	131	498	1,290
						Percentage change from the previous fiscal year					189.3%	168.8%	294%	45.0%	140.8%

Financial Reporting Highlights (International Financial Reporting Standards)

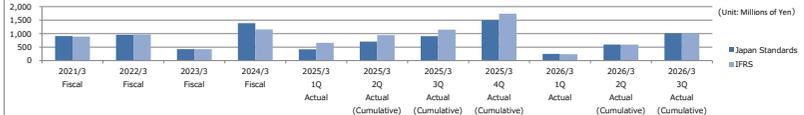
Consolidated

Sales



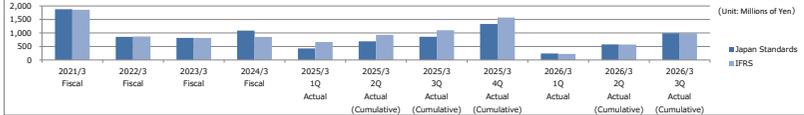
	2021/3 Fiscal	2022/3 Fiscal	2023/3 Fiscal	2024/3 Fiscal	2025/3 1Q Actual	2025/3 2Q Actual (Cumulative)	2025/3 3Q Actual (Cumulative)	2025/3 4Q Actual (Cumulative)	2026/3 1Q Actual	2026/3 2Q Actual (Cumulative)	2026/3 3Q Actual (Cumulative)
Japan Standards	12,280	13,882	12,209	12,810	3,538	6,846	10,122	13,221	3,049	5,832	8,539
IFRS	12,277	13,898	12,192	11,853	4,520	7,811	11,135	14,252	3,083	5,677	8,722

Operating Profit



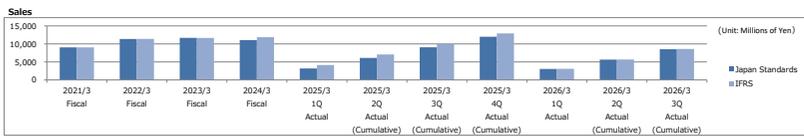
	2021/3 Fiscal	2022/3 Fiscal	2023/3 Fiscal	2024/3 Fiscal	2025/3 1Q Actual	2025/3 2Q Actual (Cumulative)	2025/3 3Q Actual (Cumulative)	2025/3 4Q Actual (Cumulative)	2026/3 1Q Actual	2026/3 2Q Actual (Cumulative)	2026/3 3Q Actual (Cumulative)
Japan Standards	910	961	427	1,389	420	706	906	1,502	252	597	1,012
IFRS	889	973	424	1,155	659	945	1,150	1,740	235	592	1,017

Net income before income taxes



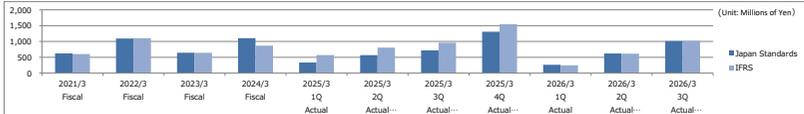
	2021/3 Fiscal	2022/3 Fiscal	2023/3 Fiscal	2024/3 Fiscal	2025/3 1Q Actual	2025/3 2Q Actual (Cumulative)	2025/3 3Q Actual (Cumulative)	2025/3 4Q Actual (Cumulative)	2026/3 1Q Actual	2026/3 2Q Actual (Cumulative)	2026/3 3Q Actual (Cumulative)
Japan Standards	1,880	857	819	1,087	427	690	850	1,333	241	575	991
IFRS	1,859	869	816	853	665	930	1,102	1,571	225	573	996

Simple substance



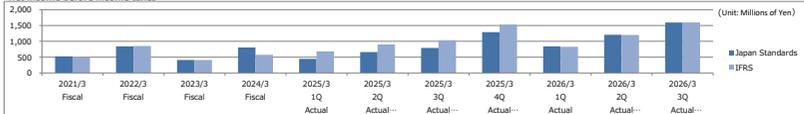
	2021/3 Fiscal	2022/3 Fiscal	2023/3 Fiscal	2024/3 Fiscal	2025/3 1Q Actual	2025/3 2Q Actual (Cumulative)	2025/3 3Q Actual (Cumulative)	2025/3 4Q Actual (Cumulative)	2026/3 1Q Actual	2026/3 2Q Actual (Cumulative)	2026/3 3Q Actual (Cumulative)
Japan Standards	9,030	11,380	11,677	11,060	3,170	6,106	9,051	11,986	3,049	5,630	8,514
IFRS	9,026	11,396	11,659	11,853	4,152	7,071	10,065	12,917	3,082	5,675	8,597

Operating Profit



	2021/3 Fiscal	2022/3 Fiscal	2023/3 Fiscal	2024/3 Fiscal	2025/3 1Q Actual	2025/3 2Q Actual (Cumulative)	2025/3 3Q Actual (Cumulative)	2025/3 4Q Actual (Cumulative)	2026/3 1Q Actual	2026/3 2Q Actual (Cumulative)	2026/3 3Q Actual (Cumulative)
Japan Standards	624	1,092	643	1,103	333	567	716	1,008	264	620	1,013
IFRS	603	1,105	641	869	571	807	960	1,546	247	615	1,018

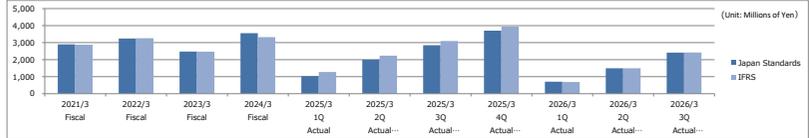
Net income before income taxes



	2021/3 Fiscal	2022/3 Fiscal	2023/3 Fiscal	2024/3 Fiscal	2025/3 1Q Actual	2025/3 2Q Actual (Cumulative)	2025/3 3Q Actual (Cumulative)	2025/3 4Q Actual (Cumulative)	2026/3 1Q Actual	2026/3 2Q Actual (Cumulative)	2026/3 3Q Actual (Cumulative)
Japan Standards	528	842	410	807	445	661	792	1,290	843	1,207	1,593
IFRS	507	855	407	573	684	900	1,036	1,528	826	1,203	1,599

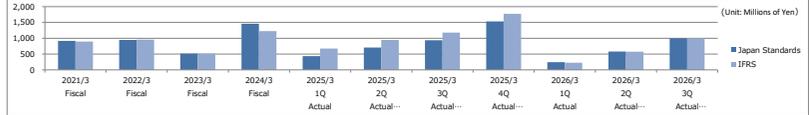
* The above "International Accounting Standards" figures are based on the figures when the revenue recognition related to the sale of goods complies with the International Accounting Standards.

Gross Profit



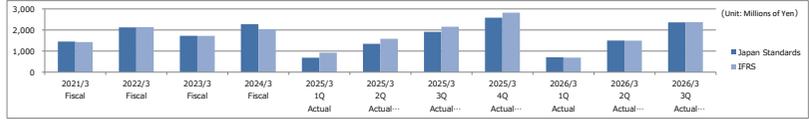
	2021/3 Fiscal	2022/3 Fiscal	2023/3 Fiscal	2024/3 Fiscal	2025/3 1Q Actual	2025/3 2Q Actual (Cumulative)	2025/3 3Q Actual (Cumulative)	2025/3 4Q Actual (Cumulative)	2026/3 1Q Actual	2026/3 2Q Actual (Cumulative)	2026/3 3Q Actual (Cumulative)
Japan Standards	2,898	3,245	2,474	3,558	1,036	1,906	2,849	3,702	706	1,497	2,414
IFRS	2,878	3,257	2,471	3,324	1,274	2,235	3,092	3,940	690	1,492	2,419

Ordinary Income



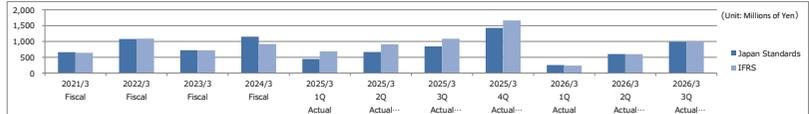
	2021/3 Fiscal	2022/3 Fiscal	2023/3 Fiscal	2024/3 Fiscal	2025/3 1Q Actual	2025/3 2Q Actual (Cumulative)	2025/3 3Q Actual (Cumulative)	2025/3 4Q Actual (Cumulative)	2026/3 1Q Actual	2026/3 2Q Actual (Cumulative)	2026/3 3Q Actual (Cumulative)
Japan Standards	916	945	516	1,460	437	706	936	1,334	243	580	995
IFRS	896	957	513	1,226	675	946	1,179	1,772	226	575	1,001

Gross Profit



	2021/3 Fiscal	2022/3 Fiscal	2023/3 Fiscal	2024/3 Fiscal	2025/3 1Q Actual	2025/3 2Q Actual (Cumulative)	2025/3 3Q Actual (Cumulative)	2025/3 4Q Actual (Cumulative)	2026/3 1Q Actual	2026/3 2Q Actual (Cumulative)	2026/3 3Q Actual (Cumulative)
Japan Standards	1,451	2,123	1,724	2,273	685	1,343	1,911	2,584	708	1,500	2,365
IFRS	1,431	2,135	1,721	2,039	924	1,582	2,155	2,822	692	1,495	2,370

Ordinary Income



	2021/3 Fiscal	2022/3 Fiscal	2023/3 Fiscal	2024/3 Fiscal	2025/3 1Q Actual	2025/3 2Q Actual (Cumulative)	2025/3 3Q Actual (Cumulative)	2025/3 4Q Actual (Cumulative)	2026/3 1Q Actual	2026/3 2Q Actual (Cumulative)	2026/3 3Q Actual (Cumulative)
Japan Standards	663	1,077	723	1,152	447	659	843	1,426	254	603	992
IFRS	642	1,090	720	918	686	908	1,086	1,666	238	599	997